

Councillor/Cynghorydd Aaron Shotton  
Leader of the Council  
Arweinydd y Cyngor

## APPENDIX 1



Mr Robert Hay  
Local Government Finance Division  
Revenue Branch  
Welsh Government  
Cathays Park  
Cardiff  
CF10 3NQ

Your Ref/Eich Cyf

Our Ref/Em Cyf

Date/Dyddiad 20<sup>th</sup> November 2013

Ask for/Gofynnwr am Cllr Aaron Shotton

Direct Dial/Rhif Unig

Fax/Ffacs

01352 702102

Dear Mr Hay,

### **Provisional Local Government Settlement 2014/15**

Thank you for the opportunity to comment on the provisional local government settlement for 2014/15. Our Cabinet discussed the detail of the provisional settlement at its formal meeting on 19<sup>th</sup> November and make the following response.

#### **Recognising the Financial Challenges**

The Council fully recognises the financial challenges affecting public finances and that the resources available to Welsh Government have reduced from previously anticipated levels.

The Council also recognises the challenge faced by Welsh Government in balancing the resource needs of public services and delivering on policy commitments in the context of reduced resources for the coming financial year and the medium term.

It is accepted that the settlement is not going to change in any significant way at the final stage and it is the Council's intention is to work with the settlement that it has, rather than against it. That said, it must be recognised that the financial plans for local government have been changed drastically in a short period of time. The indications from the Minister in the summer are acknowledged, but the reality of the impact of the scale of the change from the indicative allocations which were welcomed last year as a positive support to medium term planning, cannot be underestimated. The change in position has been made at limited notice and has seriously compromised forward planning as has been recognised within the National Assembly for Wales Finance Committee recently published review of the budget and budget process.

For Flintshire, the impact of the change for 2014/15 is a reduction of £7m in previously anticipated funding levels. The Council is developing and progressing an expansive organisational change programme to reduce costs over the medium term. However the challenge is now much greater than before and has much greater immediacy for the financial year ahead.

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The Council welcomes correspondence in Welsh or English  
Mae'r Cyngor yn cmesawu gohebiaeth yn y Gymraeg neu'r Saesneg

Proactive and realistic national public relations are needed on the gravity of the budget position and impacts. The Council urges Welsh Government to share responsibility for the public relations on the local impacts which will follow across Wales to help make the public receptive to changes to services. In addition to the main settlement, there are major concerns over pressures on specific grants. For Flintshire, specific revenue grants provide funding for services of £30m, some 10% of the Council's net revenue spend. Limited transparency, expectations that core services underpinned by specific grants will be continued locally and the lack of information at this provisional stage make financial planning and the planning of services to often vulnerable client groups very difficult. Changing grants in year, such as the reduction in the current year to the sustainable waste management grant, provides no basis for planning, service delivery or financial management.

### **Planning for the longer term**

Longer-term budget planning is needed at a national level. Unlike Health who have three year plans, Local Government has only one year of actual budget certainty and one further year with a broad outline only. Whilst recognising that changes to funding at UK Government level are outside of the control of Welsh Government, policy decisions within Welsh Government are not. We would urge that Welsh Government gives serious consideration to providing three year plans which will enable realistic planning and the formulation of sustainable strategies for the mid to long term. Our requirements in Wales to enable us to plan ahead are mirrored in England and the stance of the Local Government Association in England on pressing for longer-term indicative budgets is a useful guide to a solution for Wales.

A rounded and collective review of the sustainability of the Welsh budget as whole (including the affordability and benefits of the universal services) is required. The current approach of review at individual sub-sector level makes thinking for the public services as a whole disjointed and can bring unintended consequences. The use of Welsh Government funds for new programmes, without prior consultation, has to be questioned when core services are at risk through budget pressures.

For future years, the Council would urge that changes to the settlement are fully transparent and communicated from the outset so that, working together, we all have a collective understanding of the position and are working positively on solutions rather than clarifying points of detail as we have this year where some of the detail has not met expectations e.g. CTRS, prudential borrowing for highways expenditure.

### **Solutions for the future**

There is a need for Local Government to be liberated to be creative over income generation, charging and new models of working with the best practice advocated by UK national organisations being imported into Wales more freely.

The proposed review of specific grants has to be ambitious and concluded quicker than proposed. There should be a presumption that all specific grants are withdrawn and included in the Settlement unless there is a proven case for their retention as an exemption. Local government should be judged on its performance outcomes and not constrained through tight financial controls. The WLGA has commented on the draft terms of reference for this review and we support their views and position.

The financial challenges already facing councils bring a chronic need for the availability of capitalisation to meet the costs of easing workforce reductions which are an inevitable consequence of reduced funding. With the impending publication of the Public Services Commission and the likelihood of re-organisation, this need is greatly intensified. There is a need for realism and support for the costs which will ensue.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'A. Shotton'.

Aaron Shotton  
Leader of the Council

cc Jon Rae, Welsh Local Government Association  
Colin Everett, Chief Executive  
Kerry Feather, Head of Finance



<b>Organisational Change Corporate Value for Money Programme</b>			
<b>Directorate</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
<b>Procurement</b>			
Community Services	0.106	0.106	0.136
Environment	0.441	0.441	0.441
Lifelong Learning	0.290	0.288	0.288
Corporate Services	0.200	0.200	0.200
<b>Back to Basics</b>			
Community Services	0.040	0.040	0.040
Environment	0.035	0.035	0.035
Lifelong Learning	0.039	0.039	0.039
Corporate Services	0.026	0.026	0.026
<b>Total Efficiencies</b>	<b>1.177</b>	<b>1.175</b>	<b>1.205</b>



<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
1	Community Services	Learning Disabilities – Short Term Care	Eliminate on call costs from Home Managers utilising the supported living on call facility already in Adults, reduce Home Manager posts from three to one. Estimated efficiency of 9% of total budget cost. With the assumption that on call costs can be absorbed within the new service provision at no additional cost.	0.045	0.057	0.070
2	Community Services	Learning Disabilities – Short Term Care	Rightsizing project worker staffing levels based on service need and capacity.	0.023	0.023	0.023
3	Community Services	Learning Disabilities – Enhanced Community Residential Services	Rightsizing or re-tender of 4 supported living houses provided externally.	0.031	0.037	0.037
4	Community Services	Childrens Services – structure realignment	Reconfigure the 3 <sup>rd</sup> tier officer cohort following the retirement of a service manager.	0.053	0.053	0.053
5	Community Services	Childrens Services - Accommodation Efficiencies	Vacation of Connahs Quay Offices – staffing efficiencies	0.019	0.037	0.037
6	Community Services	Childrens Services - Youth Justice Service	A review of the Youth Justice Service to maximise grant funding and review services.	0.050	0.050	0.050

<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
7	Community Services	Social Services for Adults – Direct Payments	Increase the update of direct payment services rather than traditional services for PDSI, older people and disability services	0.048	0.072	0.096
8	Community Services	Social Services for Adults – structural realignment	Reduction in management posts	0.032	0.064	0.064
9	Community Services	Learning Disabilities – Day Opportunities	Efficiencies	0.013	0.013	0.013
10	Community Services	Development and Resources - income	Charging as part of the QCF qualification process	0.044	0.044	0.044
11	Community Services	Development and Resources - income	Explore the potential of charging for financial management for appointeeship clients.	0.030	0.060	0.060
12	Community Services	Social Services for Adults – Assets	Relocation of Estuary Crafts to Tri Ffordd	0.024	0.047	0.047
13	Community Services	Housing - Administration	Service Review	0.022	0.022	0.022
14	Community Services	Housing – Community Support Services	Restructure	0.019	0.037	0.037
	<b>Community Services</b>		<b>Total</b>	<b>0.453</b>	<b>0.616</b>	<b>0.653</b>
15	Environment	Streetscene –	Review staff employment	0.050	0.050	0.050



<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
16	Environment	Employment Contracts Streetscene - NWTRA	contracts to increase service flexibility and reduce costs Financial benefit from involvement with the NE Wales Trunk Rd Hub The ongoing review of service delivery will reduce the staff requirement and increase the efficiency of the Trunk Road service delivery	0.050	0.050	0.050
17	Environment	Streetscene - Fleet	Balance of efficiencies from Fleet review (2014-15)	0.350	0.350	0.350
18	Environment	Streetscene & Assets Transportation – Highways Related Services	Service scoping review of Highways related services currently within Streetscene and Assets & Transportation - the ongoing diagnostic of the two service areas will make recommendations on synergies, required staffing levels and the optimised operating model.	0.225	0.300	0.0300
19	Environment	Streetscene - Assets	Closure of Halkyn Depot and centralisation at Alltami	0.090	0.090	0.090
20	Environment	Streetscene - Waste	Optimise procurement methods for waste transport	0.030	0.030	0.030

<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
21	Environment	Streetscene - Waste	Rationalise HRC site provision through closing Saltney after opening the new Sandycroft site and reviewing opening hours to match footfall	0.180	0.180	0.180
22	Environment	Streetscene - Waste	Review of clinical waste collection recharges	0.030	0.030	0.030
23	Environment	Streetscene – Employment Contracts	Review operational employment contracts to increase service flexibility and reduce costs	0.450	0.450	0.450
24	Environment	Public Protection and Planning	A review of the operating processes, income potential and management and staffing arrangements across both services.	0.408	0.450	0.450
25	Environment	Regeneration - Communities First	Continuation of current year. Management fee for Communities First programme	.020	.020	.020
	<b>Environment</b>		<b>Total</b>	<b>1.883</b>	<b>2.000</b>	<b>2.000</b>
26	Lifelong Learning	Services to Schools	Securing Value for Money, increasing locality working and school autonomy within a streamlined but robust approach to accountability for	0.290	0.240	0.240

<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
			positive student outcomes. Early entitlement, Music Service, ICT, Insurance and Mobile Classrooms.			
27	Lifelong Learning	Youth and Community services	Increasing front line youth service delivery through agile working, reducing building and management overheads to maximise front line delivery. Glanrafon, Gronant and Hawarden	0.018	0.064	0.064
28	Lifelong Learning	Inclusion Services	Securing early, local and effective intervention for vulnerable children and young people through increasing locality working and school autonomy.	0.381	0.599	0.599
29	Lifelong Learning	Library Service	Review of contribution to North East Wales School Library Service	0.131	0.130	0.130
30	Lifelong Learning	Leisure	Changes to rotas and cover arrangements	0.270	0.270	0.270
31	Lifelong Learning	Development and Resources	School transport efficiencies	0.004	0.004	0.004
32	Lifelong Learning	Development and Resources	Pupil support efficiencies	0.003	0.003	0.003

<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
33	Lifelong Learning	Development and Resources	Youth theatre	0.015	0.015	0.015
34	Lifelong Learning	Development and Resources	Business support	0.010	0.010	0.010
35	Lifelong Learning	Leisure	Recreational grounds and amenities efficiencies	0.025	0.025	0.025
	<b>Lifelong Learning</b>		<b>Total</b>	<b>1.147</b>	<b>1.360</b>	<b>1.360</b>
36	Corporate Services	ICT & Customer Services - registrars	Review of working arrangements	0.010	0.010	0.010
37	Corporate Services	Chief Executive	Review of events/marketing and communications activities across the organisation.	0.034	0.034	0.034
38	Corporate Service	Chief Executive	Reduced production of Your Community Your Council	0.040	0.040	0.040
39	Corporate Services	Chief Executive and Democratic Services	Review provision of support to Leadership and Senior Management, Scrutiny, support and information to councillors, report writing and democratic process	0.031	0.141	0.141
40	Corporate Services	Chief Executive – Policy, Partnerships and Performance	Review efficiencies in process, co-ordination and resources involved in supporting	0.075	0.075	0.075

<b>Organisational Change Functional Value for Money Programme</b>						
<b>Ref</b>	<b>Lead Directorate</b>	<b>Service</b>	<b>Proposal Summary</b>	<b>2014/15 £m</b>	<b>2015/16 £m</b>	<b>2016/17 £m</b>
			'Performance' work.			
41	Corporate Services	Administration support across the organisation	Review of all Administration roles / processes as a result of improved technology across the Council	1.000	1.000	1.000
42	Corporate Services	ICT & Customer Services	Service Efficiencies related to equipment lease termination and contract renegotiations	0.192	0.192	0.192
43	Corporate Services	Chief Executive	Clwyd Theatr Cymru subsidy reduction	0.055	0.055	0.055
44	Corporate Services	Legal and Democratic Services	Shared conveyancing service	0.060	0.060	0.060
45	Corporate Services	HR & OD	Increase income from Occupational Health business	0.010	0.010	0.010
46	Corporate Services	HR & OD	Workforce development efficiencies	0.021	0.021	0.021
	<b>Corporate Services</b>		<b>Total</b>	<b>1.528</b>	<b>1.638</b>	<b>1.638</b>
47	Community Services		Review of final out-turn for 2012/13	1.892	2.195	2.195
	<b>Total Functional VFM</b>			6.903	7.809	7.846



**Budget 2014/15**  
**Council Fund - Revenue**

**Previous Years' Growth / Items Dropping Out**

	2014/15 £m	2014/15 £m	2015/16 £m
<b><u>APPROVED 2012/13 BUDGET</u></b>			
<b><u>Community Services</u></b>			
Homecare - Increased complexity of care	0.100		
Transition to Adulthood	0.975		
Housing Renewal Agency - income	0.104		
Management Efficiencies Through Collaborative Working	(0.025)		
	<hr/> 1.154		
<b><u>Environment</u></b>			
Rental Income Shortfalls and NNDR charges for vacant properties	0.050		
Environmental Waste Management - reduction in grant funding	0.047		
Revenue Lost due to phased disposal of Agricultural Estates	0.026		
Ground Water monitoring at former Castle Landfill site	(0.005)		
Continuation of 2011/12 Landfill Tax efficiency	0.000		
Food Waste - increased diversion from landfill	0.004		
	<hr/> 0.122		
<b><u>Lifelong Learning</u></b>			
Transport Policy Review - rationalisation of non statutory entitlement	0.000		
Saltney Library - Lease	(0.010)		
	<hr/> (0.010)		
<b><u>Corporate Services</u></b>			
Business Systems - Software Maintenance Costs	0.021		
Prudential Borrowing Requirement for Capital Investment	0.169		
Procurement Review	0.000		
HR Management Information System (Phase 2)	(0.003)		
	<hr/> 0.187		
	<hr/> 0.000		
		<hr/> 1.453	
<b><u>APPROVED 2013/14 BUDGET</u></b>			
<b><u>Community Services</u></b>			
Mental Health - Additional Social Work support	0.010		0.000
Transition to Adulthood	0.129		1.239
Disabled Facility Grants / Aids and Adaptations	0.016		0.000
Homelessness - timing of presentations	0.106		0.000
Children's Services - Removal of one team manager post	(0.013)		0.000
Development and Resources - Rationalisation of Management Team	(0.050)		0.000
	<hr/> 0.198		
<b><u>Environment</u></b>			
Loss of Car Park Income	0.068		(0.002)
Highways Asset Management Plan (HAMP) -rephasing of full implementation	0.000		0.225
Review Management Recharge to the Communities First Programme	0.000		0.000
Agricultural Estates - balance not required	0.025		0.000
Licensing / Health & Safety - balance not required	0.025		0.000
	<hr/> 0.118		
<b><u>Lifelong Learning</u></b>			
Staffing Budget Shortfall following restructure	(0.017)		0.000
Free School Meals - increased demand	0.003		0.003
Review of post 16 distance limit	0.000		0.000
Review of Denominational transport provision	(0.070)		(0.030)
Youth Service - Building rationalisation	(0.005)		0.000
Reduction of Postage within the Library Service	(0.001)		0.000

**Budget 2014/15****Council Fund - Revenue****Previous Years' Growth / Items Dropping Out**

	2014/15 £m	2014/15 £m	2015/16 £m
School Transport Service - Operational efficiencies	(0.040)		0.000
	<b>(0.130)</b>		
<b><u>Council Wide</u></b>			
Revised Effect of Prudential Borrowing costs for agreed Capital Projects (change due to revised interest rates and receipt of grant funding)	0.017		0.916
	<b>0.017</b>		
<b><u>Corporate Services</u></b>			
Emergency Planning - collaborative working	(0.025)		0.000
Information & Business services - use of LLPG	(0.014)		0.000
Supplies and Services	0.010		0.000
Joint Working - costs reduction	0.002		0.000
Alterations / Improvements reductions - future agile working	0.002		0.000
Employee Safety Measures - reduced demand on budget	(0.005)		0.000
Community Strategy / LSB partnership - reduction in planned requirements	(0.005)		0.000
	<b>(0.035)</b>		
<b><u>Flintshire Futures Programme</u></b>			
E-Procurement and Improved Processes	(0.109)		(0.056)
Assets Workstream - Office Rationalisation	(0.077)		0.000
Customer Workstream - Channel Shift	0.000		(0.050)
	<b>(0.186)</b>		
<b><u>Council-Wide</u></b>			
Income reduction - Vacation of former Council Offices , Ewloe	0.000		0.500
	<b>0.000</b>		
		<b>(0.018)</b>	
<b>ONE OFF AND TIME-LIMITED PRESSURES</b>			
<b><u>Lifelong Learning</u></b>			
School Modernisation Programme	(0.025)		
Schools Service Level Agreements (SLA's)	(0.172)		
Play Areas - Match Funding	(0.035)		
	<b>(0.232)</b>		
<b><u>Corporate Services</u></b>			
Base Level of Reserves - 2% of Turnover	(0.065)		
	<b>(0.065)</b>		
		<b>(0.297)</b>	
<b>Total Previous years items</b>		<b>1.138</b>	<b>2.745</b>



**Budget 2014/15**  
**Council Fund - Revenue**

**Inflation**

	<b>£m</b>	<b>£m</b>
<b><u>Pay</u></b>		
Pay Inflation from April 2014 (1%)	<u>1.306</u>	1.306
<b><u>Price</u></b>		
Targeted General Price Inflation (1.5% - 3%)	<u>0.589</u>	0.589
<b><u>Non Standard</u></b>		
Energy - Street Lighting (8%)	0.093	
Energy - Other (8%)	0.163	
Fuel - (11.2%)	0.178	
Food (5.8%)	0.182	
Non Domestic Rates (2%)	<u>0.065</u>	0.681
		(0.151)
<b>Total Inflation</b>		<b><u><u>2.425</u></u></b>



**Budget 2014/15**  
**Council Fund - Revenue**

**Transfers Into the Settlement**

	<b>£m</b>	<b>£m</b>
<b><u>Transfers In to the Settlement</u></b>		
Council Tax Reduction Scheme (CTRS) Administration Subsidy	0.092	
	<hr/>	0.092
<b>Transfers Into the Settlement</b>		<b><u><u>0.092</u></u></b>



**Budget 2014/15**  
**Council Fund - Revenue**  
**Pressures & Investments**

	2014/15 £m	2015/16 £m	2016/17 £m
<b><u>Community Services</u></b>			
Increase in Foster Care Placements	0.250	0.250	0.250
Children's Out of County Placements	0.250	0.250	0.250
Increase in Direct Payments for Social Services for Children	0.060	0.060	0.060
Well Check Increased contribution to service	0.040	0.040	0.040
Independent Living Fund (ILF) estimate of impact of transfer into RSG	0.000	0.450	0.450
Transition to Adulthood	0.000	0.000	0.700
<b>Total Community Services</b>	<b>0.600</b>	<b>1.050</b>	<b>1.750</b>
<b><u>Environment</u></b>			
Reduction of Sustainable Waste Management Grant	0.308	0.308	0.308
Landfill Tax - increase cost per tonnage	0.256	0.309	0.362
<b>Total Environment</b>	<b>0.564</b>	<b>0.617</b>	<b>0.670</b>
<b><u>Lifelong Learning</u></b>			
Free Swimming Initiative replacing reduction in grant	0.036	0.036	0.036
Investment in Youth Service Provision	0.046	0.046	0.046
Remission Payments for School meals, trips & uniform	0.000	0.025	0.050
Leisure Centres	0.962	0.962	0.962
<b>Total Lifelong Learning</b>	<b>1.044</b>	<b>1.069</b>	<b>1.094</b>
<b><u>Corporate Services</u></b>			
Additional cost of Child Protection cases	0.044	0.044	0.044
<b>Total Corporate Services</b>	<b>0.044</b>	<b>0.044</b>	<b>0.044</b>
<b><u>Central &amp; Corporate</u></b>			
Council Tax Reduction Scheme	0.633	0.633	0.633
Impact of Actuarial Valuation	0.991	2.738	4.242
Pensioners Grant	0.201	0.201	0.201
Carbon Reduction Scheme	0.120	0.120	0.120
Fire Levy increase in contribution	0.063	0.063	0.063
Highways Agency Programme (Year 3)	0.192	0.192	0.192
Single Status Agreement	0.000	0.000	5.801
Investment in Organisational Change	0.000	1.580	1.580
Local Government Pension Scheme Reform	0.245	0.245	0.245
<b>Total Organisational Pressures</b>	<b>2.445</b>	<b>5.772</b>	<b>13.077</b>
<b>Total</b>	<b>4.697</b>	<b>8.552</b>	<b>16.635</b>



**Budget 2014/15**  
**Council Fund - Revenue**

**Specific Grants**

		<b>Budget 2013-14</b>	<b>Revised Budget 2013-14</b>	<b>Projection 2014-15</b>	<b>Variance to 2013-14</b>	<b>Confirmed (C) or Estimated (E)</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	
<b>Lifelong Learning</b>	Basic Skills	316,000	137,526	137,526	0	E
Non Delegated	Community Learning	3,311	3,311	3,311	0	E
	Community Focussed Schools	0	97,877	97,877	0	E
	Welsh Baccalureate	0	61,740	61,740	0	E
	Families First	1,735,118	1,735,285	1,735,285	0	E
	Education of Travellers	89,687	70,673	70,673	0	E
	Foundation Phase	5,060,777	5,019,976	4,949,746	(70,230)	C
	Free School Milk	179,773	179,773	179,773	0	E
	Free Swimming	164,807	164,807	156,567	(8,240)	E
	Funding for Youth Work Training in Wales	22,000	22,000	22,000	0	E
	Learning Pathways 14-19	664,080	636,937	360,000	(276,937)	E
	Minority Ethnic Achievement	106,913	134,434	128,032	(6,402)	C
	National Exercise Referral	125,000	125,000	118,750	(6,250)	E
	NE Wales Play Forum	61,660	340,086	340,086	0	E
	School Effectiveness Grant	1,078,580	1,403,508	1,403,508	0	E
	Pupil Deprivation Grant	0	1,251,450	2,295,918	1,044,468	C
	Active Young People	0	463,018	439,867	(23,151)	E
	School Uniform Financial Assistance Scheme	30,080	30,080	30,487	407	C
	Unlocking the Potential of Special Schools	45,572	45,572	0	(45,572)	C
	Youth Service Revenue Grant	90,330	114,877	126,756	11,879	C
	Welsh Language (Athrowen Bro & WEG)	226,611	0	0	0	C
	Welsh Medium Bilingual Grant	46,940	0	0	0	C
	Welsh in Education	0	224,638	215,374	(9,264)	E
	Welsh Network of Healthy School Schemes	87,320	87,320	87,320	0	E
	National Literacy Tests	0	35,450	35,450	0	E
		<b>10,134,559</b>	<b>12,385,338</b>	<b>12,996,046</b>	<b>610,708</b>	
Delegated	DCELLS (Post 16 provision in schools)	6,025,131	6,085,382	5,935,481	(149,901)	E
		<b>6,025,131</b>	<b>6,085,382</b>	<b>5,935,481</b>	<b>(149,901)</b>	
<b>Community</b>	Social Care Workforce Development Programme	346,969	346,969	356,833	9,864	C
	Supporting People	6,824,935	6,824,935	6,483,688	(341,247)	C
	Well Being Activity	10,000	10,000	10,000	0	E
	Flying Start	1,652,623	1,652,623	2,722,790	1,070,167	C
	YOT / Youth Justice Board	327,280	327,280	327,280	0	E
		<b>9,161,807</b>	<b>9,161,807</b>	<b>9,900,591</b>	<b>738,784</b>	
<b>Environment</b>	Communities First	708,911	708,911	708,911	0	E
	Concessionary Travel	1,970,427	1,970,427	1,991,843	21,416	E
	Crime Reduction and Anti Social Behaviour	144,461	144,461	121,203	(23,258)	E
	Domestic Abuse Co-ordinator Funding	27,500	27,500	27,500	0	C
	Local Transport Services	399,062	399,062	399,062	0	E
	Planning - Delivering for Wales	70,000	70,000	20,000	(50,000)	E
	Safer Communities Fund	221,882	221,882	76,868	(145,014)	E
	Food Hygiene Rating	0	0	5,969	5,969	C
	Animal Health & Welfare Enforcement	0	0	15,646	15,646	C
	Substance Misuse	926,141	926,141	293,353	(632,788)	E
	Sustainable Waste Management	3,287,189	3,287,189	2,976,172	(311,017)	E
		<b>7,755,573</b>	<b>7,755,573</b>	<b>6,636,527</b>	<b>(1,119,046)</b>	
<b>Corporate Services</b>	LSB Development Support Grant	50,000	50,000	50,000	0	E
		<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	
<b>Total</b>		<b>33,127,070</b>	<b>35,438,100</b>	<b>35,518,645</b>	<b>80,545</b>	





## Budget 2014/15 Council Fund - Revenue

### Summary of Council Fund Earmarked Reserves

	Estimated Balance 01/04/14 £m	Estimated Balance 31/03/15 £m
<b><u>Service Balances</u></b>		
Community Services	0.029	0.000
Environment	1.140	0.413
Lifelong Learning	0.000	0.000
Corporate Services	1.319	0.000
<b>Total</b>	<b>2.488</b>	<b>0.413</b>
<b><u>Corporate Balances</u></b>		
Equal Pay / Single Status	27.618	10.767
<b>Total</b>	<b>27.618</b>	<b>10.767</b>
<b><u>Specific Reserves</u></b>		
Insurance Fund - Asbestos	0.160	0.160
Benefits Equalisation	1.200	1.200
Supporting People	1.493	1.493
Building Control	0.200	0.150
Milk Quotas	0.077	0.081
Waste Disposal	0.518	0.418
Flint Castle Landfill Site	0.030	0.030
Flintshire Business Services	0.089	0.039
Winter Maintenance	0.250	0.250
Design Fees	0.120	0.120
County Elections	0.092	0.092
Third Party Insurance Claims	0.087	0.087
Flintshire Insurance	0.600	0.600
Minor Reserves under £0.050m	0.038	0.028
<b>Total</b>	<b>4.954</b>	<b>4.748</b>

